

State of Nevada

CORE.NV Project Weekly Status Report

Week Ending: January 23, 2026



Content	Purpose - to communicate the following:
CORE.NV Project Dashboard	<ul style="list-style-type: none"> · CORE.NV Project Roadmap · CORE.NV Project strategic milestones and timeline update · CORE.NV Project Status Review <ul style="list-style-type: none"> Updates on completed milestones and performance against plan Status of in progress activities Risk level associated with meeting upcoming target milestone dates and risk rationale
Workstream Status Review	<ul style="list-style-type: none"> · Review at-risk and critical workstream statuses · Discuss workstream level risks of significant scope or severity
OCM Status Review	<ul style="list-style-type: none"> · Review at-risk and critical workstream statuses · Discuss workstream level risks of significant scope or severity
CORE.NV Project-Level Risks and Issues	<ul style="list-style-type: none"> · Issues currently impacting, risks anticipated to impact, and the corresponding mitigating actions in place
CORE.NV Project-Level Action Items	<ul style="list-style-type: none"> · Actions requested of the executive leadership team to support
CORE.NV Project-Level Decisions	<ul style="list-style-type: none"> · Decisions requiring input from the executive leadership team
Appendix	<ul style="list-style-type: none"> · Overall CORE.NV Project Health Working Status



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CORE.NV Project Roadmap



Milestones Projected to End This Reporting Period

WBS	Task Name	Start Date	Finish Date	% Complete
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No Milestones are Ending this Period

Project Status Review

During this reporting period, work between CGI and the Program Director continued in an attempt to map out the remaining Program Increment (PI) Planning sessions through the end of the Core.NV Project in June of 2027. Difficulties in securing PI Planning dates abound as major functionality implementation dates, State of Nevada holidays, major school vacation dates, etc. along with alternating CGI planned on site dates, must all be avoided. The FIN workstream team continued with their discovery sessions for Cost Accounting (CA), Accounts Receivable (A/R), Debt Management (DM), and Procurement/Vendor Self-Service (VSS). During the next reporting period, the HRM team will begin discovery sessions for Employee Self-Service (ESS) and CGI will conduct their EngageHub training.

FIN

Accomplishments:

- Continued successful discovery sessions across financial functional areas, including cost accounting, accounts receivable, procurement, vendor self service, and debt management.
- Coordinated and conducted cross agency meetings to review third party system functionality and assess readiness to adopt the statewide solution.
- Distributed invitations and coordinated planning for upcoming cost accounting second wave discovery activities.
- On-boarded new subject matter experts and provided orientation materials to integrate them into project activities.
- Maintained production support activities, including data and reporting updates tied to fiscal year transitions and operational needs.

Risks/Concerns/Blockers:

- N/A

Upcoming Activities:

- Continue refining requirements and building out the implementation backlog for financial modules.
- Convert cost accounting and procurement discovery outputs into configuration stories for development work.
- Shift from discovery into build while sustaining strong agency participation.

HRM

Accomplishments:

- Continued supporting the NEOGOV system go-live activities.
- Continuing to configure W-2s within the system.
- Continued progress on existing NEOGOV discovery and training planning.

Risks/Concerns/Blockers:

- Continued need for coordinated Phase 2 discovery preparation and stakeholder availability during scheduling.

Upcoming Activities:

- Finalize and launch Phase 2 Discovery Session planning and scheduling.
- Continue supporting NEOGOV post-go-live stabilization.
- Configuring the NEOGOV Attract, Onboard, and Learn modules.

TECH

Project Management:

- Continued Production support via Jira incident management.
- Phase 2 technical impact exploration for all proposed Phase 2 work
- Continued collaboration with FIN/HRM PM on streamlining enhancement request, incident, and project workflows

INTERFACES:

- Continued Production Support and review of nightly-cycle issues daily.
- Continued production interface hardening
- PI 10 work on █████ confirmed by NDOT
- Re-visiting Taxation's Mynt system interface needs

REPORTS:

- Final validation of all Bank Recon reports (5) is making progress thanks to regular meetings with SCO
- Sign-off requested for █████ reports - Levels 1 and 2 - no response yet from agency
- Backlog Refinement and planning for HRM Reports back on the schedule for Phase 2

DATA WAREHOUSE:

- Production support continues
- Providing information to CGI to prepare for DAWN data migration to Data Lake in 2027

Risks/Concerns/Blockers:

- No current blockers other than needing sign-off on completed reports as noted

Upcoming Activities:

- Continued Backlog Refinement for HRM interfaces and reports
- Continued analysis of Tech tasks for Phase 2 modules.
- Continued Production support

OCM

Accomplishments:

- FIN Onboarding Aid Document & Comms 1/20
- Continued Functional Teams Support
- a. HRM: NEOGOV Insight, Onboard & Learn
- b. FIN: A/R, DM, CA & Procurement Discovery Session, FIN Staff
- Presented at PI10 Planning event
- OPM OCM Manager Offboarding Activities
- OCM SME Onboarding Activities
- PULSE HRM Survey Analysis & Mitigation
- a. PULSE HRM & NDOT Survey closed 1/21
- b. PULSE HRM & NDOT Survey Analysis
- OCM FIN Strategy Mtgs
- NEOGOV Learn Comms Draft
- Phase 2 Comms / WIP Updates
- Comms Planning w Training team

Planned Activities

- HRM Payroll & PCN Job Aid & Comms
- Finalize/Release NEOGOV Learn Comms
- Continued Functional Teams Support
- a. HRM: NEOGOV Insight, Onboard & Learn
- b. FIN: CA, A/R, DM, Procurement Discovery Sessions & Weekly Staff
- Phase 2 Comms Planning
- OCM FIN Team Strategy Mtg
- Comms planning with FIN teams
- FIN System Guides – finalize and post
- Finalize PULSE HRM Survey Analysis & Mitigation Plan

Training

Accomplishments:

- Attending NEOGOV meetings (Training PM only)
- SME end-user identification reminder emails for Procurement, AR, Debt Management, and CA sent

Training planning:

- End-user lists: OCCM supporting the collection of end-user lists via agency SMEs
- Accounts Receivable
- Cost Accounting
- Debt Management
- Procurement

Ongoing:

- Discovery sessions
- On-going for Q1 FIN & Procurement
- NEOGOV Onboard, Learn, and Attract meetings ([REDACTED])
- Conversations with OPM/CGI/Berry Dunn leadership about training risk and mitigations

Upcoming:

- Phase 2 training plan and calendar
- Building FIN training end-user lists
- HRM discovery Kick-off (Jan 27th)
- NEOGOV training Onboard, Learn, and Attract (March 3rd, 4th, and 5th) Further vetting of end-user lists based on:
 - Course Descriptions
 - Priority
 - Intro to ESS video in process

Unresolved Risks & Issues

Risks

Issue key	Summary	Assignee	Due date	Priority	Status
CORENV-12953	SCO SME Availability & Response times	[REDACTED]		P2 - Medium	Open - In Progress
CORENV-17604	Potential scope additions or changes identified during discovery sessions may exceed available project funding.	[REDACTED]		P1 - High	Open - In Progress
CORENV-17606	End users for Q4 implementations may not receive adequate training due to lack of trainers and incomplete training materials.	[REDACTED]		P1 - High	Open - In Progress

Issues

Issue key	Summary	Assignee	Due date	Priority	Status
CORENV-17608	Unfunded Data Warehouse migration work required to move State data sources to CGI's Data Lake.	[REDACTED]		P0 - Very High	Open - In Progress

Action Items

Open But Due

Description	Owner	Due Date	Comments
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In Progress

Description	Owner	Due Date	Comments
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Decisions

Issue key	Summary	Assignee	Status	Resolution	Priority	Due date
CORENV-17592	Fixed Assets - [REDACTED] Reversion to Appropriations		Open		P2 - Medium	1/13/2026

Project Health Assessment Rubric

Project Health Status Categorizations

Project Health Assessment Area	Green	Amber	Red
<p>Scope:</p>	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The scope is well-defined. The scope has not been changed outside of the original scope definition or any scope changes made are not expected to impact the current overall schedule or budget. <p><i>If scope re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined scope.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are one or more areas of scope that have yet to be fully defined, but they are not expected to impact the current overall schedule and/or budget. The scope has not been changed outside of the original scope definition or any scope changes made are expected to have no, or minimal, impact to the current overall schedule or budget, and will not impact the critical path. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of scope that have yet to be fully defined, and these unknowns are expected to impact the current overall schedule and/or budget. The scope has been changed outside of the original scope definition and any such scope changes are expected to impact the current overall schedule or budget and/or critical path.
<p>Schedule:</p>	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The schedule and critical path are well-defined. The schedule is progressing as planned, with all critical path milestones and deadlines being met. <p><i>If schedule re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined schedule.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the schedule that have yet to be fully defined, but the critical path is well-defined. The schedule is not progressing as planned but, all critical path milestones and deadlines are currently being met and are expected to continue to be met. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the critical path schedule that have yet to be fully defined. The schedule is not progressing as planned and critical path milestones and deadlines are not being met and/or are expected to not be met.
<p>Cost:</p>	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The budget is well-defined. Budget funds have been allocated as needed. The budget is being expended as required. <p><i>If budget re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined budget.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the budget that have yet to be fully defined, but estimated funds that will be needed are available. Funds needed are exceeding originally budgeted funds and it is impacting the current overall schedule but, not the critical path. The short-term budget is being over-expended but, spending is expected to remain within the overall long-term budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the budget that have yet to be fully defined and estimated funds needed are not expected to be available. Budget funds are not being allocated as needed and this is impacting the critical path. The budget is being over-expended per the original planned budget and spending is expected to exceed the overall budget (including any contingency funds).
<p>Resources:</p>	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All needed resources have been identified. All identified resources have been allocated. There are no overallocated resources. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are needed resources that have yet to be fully identified, but it is not expected to impact the current overall schedule and/or budget. There are identified resources that have yet to be allocated, but they are not expected to impact the current overall schedule and/or budget. There are resources that are overallocated, but these are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are needed resources that have yet to be fully identified and this is impacting, or is expected to impact, the current overall schedule and/or budget. There are identified resources that have yet to be allocated and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are allocated resources that are overallocated and it is impacting, or is expected to impact, the current overall schedule and/or budget.

Project Health Assessment Rubric Continued

		Project Health Status Categorizations		
Project Health Assessment Area	Green	Amber	Red	
Risks:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All known risks have been documented. All identified risks have mitigation plans in place. Mitigation plans for all risks have been communicated, a risk owner has been assigned, and the plans are regularly evaluated and assessed. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are documented risks that do not have mitigation plans in place but are not expected to impact the current overall schedule and/or budget. There are mitigation plans that are not effectively assisting to avoid the correlating risks but are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are known risks that have not yet been documented and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are documented risks that do not have mitigation plans in place, and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are mitigation plans that are not effectively assisting to avoid the associated risks and they are impacting, or are expected to impact, the current overall schedule and/or budget. 	
Issues:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All known issues have been documented. All identified issues have resolution plans in place. Resolution plans for all issues have been communicated, an issue owner has been assigned, actionable steps to resolve the issue have been articulated, and a resolution target date has been established. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are documented issues that do not have resolution plans in place, but they are not expected to impact the current overall schedule and/or budget. There are resolution plans that are not effectively assisting to resolve the associated issue, but they are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are known issues that have not been documented and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are documented issues that do not have remediation plans in place, and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are remediation plans that are not effectively assisting to remedy the correlating issues and they are impacting, or are expected to impact, the current overall schedule and/or budget. 	
Quality:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All quality standards and requirements for solution configuration and documentation deliverables are well-defined and communicated. All quality standards and requirements for solution configuration and documentation deliverables are being assessed and measured, documented, and are being met. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are quality standards and requirements for solution configuration and/or documentation deliverables that are not well-defined, but they are not impacting the overall quality of the related items and/or end user satisfaction. There are quality standards and requirements for solution configuration and/or documentation deliverables that are not being met but are able to be remedied without impacting the current overall schedule, budget, and/or end user satisfaction. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are quality standards and requirements for solution configuration and/or documentation deliverables that are not well-defined and they are impacting the overall quality of the related items and/or end user satisfaction. There are quality standards and requirements for solution configuration and/or documentation deliverables that are not being met and they are impacting the current overall schedule, budget, and/or end user satisfaction. 	
OCM:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All involved, impacted, and interested parties have been identified and documented. All involved, impacted, and interested parties are being engaged according to the established Project Communications Plan in order to complete project work and prepare them to use the new solution. No involved, impacted, and interested parties are showing resistance to and/or dissatisfaction with the CORE.NV Project and/or the new solution. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are a few involved, impacted, and/or interested parties that are not being fully engaged with as needed to complete project work and/or prepare them to use the new solution. There are involved, impacted, and/or interested parties that are showing resistance to and/or dissatisfaction with the CORE.NV Project and/or the new solution, but this resistance/dissatisfaction is being addressed and managed. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are numerous involved, impacted, and/or interested parties that are not being engaged with at all, and as needed to complete project work and/or prepare them to use the new solution. There are numerous involved, impacted, and/or interested parties that are showing strong resistance to and/or complete dissatisfaction with the CORE.NV Project and/or the new solution and this resistance/dissatisfaction is not being addressed and managed. 	